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THE JOINT CHIEFS OF STAFF  
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3 March 1969

MEMORANDUM FOR THE DIRECTOR, CENTRAL INTELLIGENCE AGENCY

SUBJECT: Comments of the Deputy Director, Joint Staff, for Intelligence on the Report to the National Security Council entitled "The Central Intelligence Agency and National Organization for Intelligence", dated 1 January 1969.

1. Remarks and recommendations herein are limited to that part of subject report relating to Joint Staff representation in the Intelligence Advisory Committee (IAC).

2. The report states on page 61, lines 12-14; "The representation of the Joint Staff upon the Intelligence Advisory Committee appears to be largely duplicative in view of the predominately service membership of the Committee", and concludes on page 65, paragraph (c); "The Intelligence Advisory Committee should consist of the Director of Central Intelligence and representatives of the Department of State, Army, Navy and Air Force and the Federal Bureau of Investigation. Other departments and agencies would sit as ad hoc members when appropriate."

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3. Comments:

a. The above conclusion that the IAC not include a representative of the Joint Staff seems to stem from the view that such representation "appears to be largely duplicative in view of the predominately service membership of the Committee." Although the Joint Staff representative is a Service officer, he represents in the IAC the interests and viewpoint of the Joint Chiefs of Staff organization rather than those of any Service, and is particularly concerned with matters related to the responsibilities of the Joint Intelligence Committee, of which he is a member, and the Joint Intelligence Group, which he heads as Deputy Director for Intelligence of the Joint Staff. I believe it important that these agencies continue to be directly represented in IAC.

b. Participation in IAC meetings during the past year has enabled the Joint Staff representative to keep informed on matters of common interest or concern and to insure that joint intelligence estimates and joint intelligence plans and policies of the JIC are in harmony with those which are unilateral in scope. It would seem that this participation conforms to the aim expressed in the last paragraph on page 76 of the subject Report which reads: "Through the membership of the Service Intelligence chiefs on the Intelligence Advisory Committee and through close liaison between the Joint Intelligence Group and the new Estimates Division in

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The Central Intelligence Agency, every effort should be made to insure the consistency of the Joint Intelligence Committee's military appraisals and the broader national estimates of the Central Intelligence Agency and the Intelligence Advisory Committee."

3. Reduction of Joint Staff participation to an ad hoc basis, as the Report proposes, would exclude the Joint Staff representative from IAC meetings, except when invited, and thereby deprive the Joint Staff and JIC of most of the benefits now derived.

4. Recommendation: Based upon the foregoing comments, it is recommended that the Joint Staff continue to have representation in the IAC.

(Signed) W. E. Todd

W. E. TODD  
Major General, USAF  
Deputy Director  
Joint Intelligence Group  
The Joint Staff

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